Community Issuers

Early Month on Book: Truth and Consequence

Community Banks are seeing growth as an increasing number of consumers favor smaller FIs when selecting a new credit card. And, Early Month on Book (EMOB) campaigns have renewed importance in growing profitable portfolios after the investment required to acquire cardholders.





24% of consumers prefer a local option for a new credit card¹

TRUTH: **EMOB Challenges**

- Banks under-invest in the vital EMOB stage.2
- Only about **57%** of new cardholders activate after receiving the plastic, leaving about half un-activated.2
- Cardholder value is made in the first 90 days. After that, creating high-value cardholders is very difficult.
- Consumer preferences are driving a shift to digital experiences.3

CONSEQUENCE: EMOB Positive Results

- Systematic engagement in the first 90 days can result in cardholders who are 3x as valuable.2
- Cardholders receiving EMOB messaging activate cards five days faster on average than other customers.2
- Systematic EMOB messaging results in diverse spend, card-on-file status and other sticky behaviors.3
- Reinforcing rewards and benefits across 90 days has been shown to increase spend by as much as 40%.2

Essential EMOB Through Lines

Mix traditional and digital with a long-term goal of a fully digital journey³

- Customer surveys show fully digital onboarding is favored.
- Begin the journey with highfunctioning early communications.
- Include value prop and key benefit reinforcement.

Use digital onboarding solutions to deliver key benefits³

- Speed, convenience and transparency are important to new cardholders during onboarding.
- Integrating early card use from the moment the cardholder is onboarded - for example, offering digital issuance with immediate access to credit - is a plus for all stakeholders.

Communicate early and often

- Send a welcome and preapproved status email ahead of plastic delivery.
- Encourage activation first.
- Use a predefined roadmap with specific "asks" on days 1, 5, 30, etc.
- Use incentives only after allowing time for natural activation.
- Include triggered communications in response to behaviors.

5 Behaviors Associated with Card Preference

- 1. Frequent transactions Use EMOB to drive a second transaction within one week of first transaction.
- 2. Diverse category spend Encourage cardholder to spend in new categories.
- 3. Transactions over \$100 Use personalized offers to incentivize making larger purchases.
- 4. Card used at mass retailers Use merchant partner offers to help habituate this behavior.
- 5. Used for special services/benefits Build awareness and educate (the why and how) to achieve sticky behaviors like bill payment and card-not-present.

Flybits: Flybits.com/resources/blog/optimizing-the-cardholder-lifecycle-activation-early-month-on-book/; 2019

Leverage bank-owned data and bank channels²

 Use owned data to personalize offers delivered via mobile/OLB apps and other bank-owned channels to boost activation rates while keeping costs low.

To find out how we can help your company, call our Financial Services lead:

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Nicole Johnson, Group Director, 518.621.1600

PYMNTS: https://www.pymnts.com/wp-content/uploads/2023/11/PYMNTS-Credit-Unions-and-Commnuity-Banks-Gain-Credit-Card-Issuing-Momentum-November-2023.pdf; 2023

 $^2\ Flybits: Flybits.com/resources/blog/optimizing-the-cardholder-lifecycle-activation-early-month-on-book/;\ 2019$ ³ VCA: https://corporate.visa.com/content/dam/VCOM/global/services/documents/vca-how-to-boost-your-customers-onboarding-experience.pdf